

## Invited/Special Seminars

1. "A Conversation on Liberal Arts Education," Panelist, Vassar College, New Delhi, January 7, 2020
2. "Infrastructure, Transportation & Public Private Partnerships," Shaastra 2020, IIT Madras, Chennai, January 5, 2020
3. "Experience of IIMB in Making the Courses Inclusive," Golden Jubilee Celebrations, Balavidyalaya, Chennai, December 19, 2019
4. "Future Rail Passenger Demand and Implications for Indian Railways," Emerging Trends in Rail Business Symposium, Institute of Rail Transport, New Delhi, November 26, 2019
5. "Innovation in Infrastructure," Panel Chair, Utthan, IIMB's Public Policy Summit, IIM Bangalore, Bengaluru, November 10, 2019
6. "Transformational Leadership Strategy in Management 4.0," Panelist, CPM Management Conference 2019, Colombo, October 30, 2019
7. "PPP and Indian Railways," Wheel and Axle Plant, Bengaluru, October 18, 2019
8. "Current Management Practices and Contexts Unique to India," National Workshop on Bharatiya Management, Centre for Educational and Social Studies, Reva University, Bengaluru, October 18, 2019
9. "Innovations in Infrastructure Development: The Business of Public Private Partnerships with a Focus on Sustainability," DST Training programme on Science and Sustainability in India, National Institute of Advanced Studies, IISc, Bengaluru, September 25, 2019
10. "Contours of a Logistics Policy in India," Panel Chair, XIV International Conference on Public Policy & Management, IIM Bangalore, Bengaluru, August 23, 2019
11. "Innovations in Infrastructure Development: The Business of Public-Private Partnerships," Keynote Address, 11th Global Advances in Business and Communication (GABC) Conference, Delhi School of Business, New Delhi, July 11, 2019
12. "Experiences of an MBA Education," Neev 2019, Welingkar Institute of Management Development & Research (WeSchool), Mumbai, July 1, 2019
13. "Experiences of a School Education," Silver Oaks International School, Whitefield, Bengaluru, June 22, 2019
14. "Understanding Digital Supply Chain - Shifting Patterns and Unlocking the Value," Panel Chair, Conference on Digital Supply Chain, Edition VI: Implementing Digital Solutions, CII Institute of Logistics, Chennai, June 13, 2019
15. "PPPs in the Indian Transportation Sector: Research Landscape," Special Session, 15th World Conference on Transport Research (WCTR) 2019, IIT Bombay, Mumbai, May 29, 2019
16. "Innovations in Infrastructure Development," Keynote Address, International Conference on Research in Business and Management and Information Technology, RNS Institute of Technology, Bengaluru, April 25, 2019
17. "Data Analytics Opportunities for Indian Railways," Keynote Address, Industrial Engineering and Operations Research (IEOR) Day, IIT Bombay, Mumbai, March 31, 2019
18. "Love Affair with and Challenges for Indian Railways," Foundation Day Address, National Academy of Indian Railways, Vadodara, January 31, 2019
19. "Effects of Geo-Political Developments on Indian Ports Sector," Theme Address, 9th Vibrant Gujarat Global Summit 2019, Ahmedabad, January 17, 2019
20. "Lesson's from PPPs in Transport Infrastructure Projects," Transportation Infrastructure Projects - Conception to Execution 2019, IIT Roorkee, Roorkee, January 10, 2019
21. "Data Analytics Opportunities for Indian Railways," Keynote Address, Sixth International Conference on Business Analytics and Intelligence, IISc, Bengaluru, December 20, 2018
22. "Improving Logistics in India: the SWIFT Way," Keynote Address, Sixth Biennial SCM Conference, IIM Bangalore, Bengaluru, December 11, 2018
23. "Improving Logistics in India: the SWIFT Way," *Convocation Address*, Calcutta Business School, Kolkata, December 9, 2018
24. "Issues in Skill Development and Rural Infrastructure," *Convocation Address*, Mahatma Gandhi University, Nalgonda, November 11, 2018
25. "Implications of Logistics in the Maritime Sector," Keynote Address, Maritime Lecture Series, Indian Maritime University, Kochi, October 12, 2018
26. "Emerging Management Challenges," Keynote Address, 17th Madras Management Association All India Management Students Convention 2018, Chennai, September 25, 2018
27. "Logistics as a Competitive Tool: Context of Tier II Towns," Gogte Memorial Lecture, Karnatak Law Society Institute of Management Education and Research, Belagavi, September 16, 2018
28. "Issues in Skill Development and Rural Infrastructure," *Convocation Address*, Gogte Institute of Technology, Karnatak Law Society, Belagavi, September 16, 2018
29. "Improving Logistics in India: SWIFT Way," *Convocation Address*, Thiagarajar School of Management, Madurai, September 1, 2018
30. "Leading Change in Management Education – Leading Self, Leading Others, Leading Change," Panelist, AIMS Management Education Convention 2018, Bengaluru, August 30, 2018
31. "Maritime Policy: Towards Ease of Doing Business," Panelist, XIII International Conference on Public Policy & Management, New Delhi, August 23, 2018
32. "Innovations in Infrastructure Development," IIT Dharwad, Dharwad, August 8, 2018
33. "MBA Pedagogy for 21st Century Business Schools," Opening Remarks and Address, Indian Management Conclave, IIM Bangalore, August 3, 2018

34. "Innovations in Infrastructure," *Convocation Address*, R.V. College of Engineering, Bengaluru, July 28, 2018
35. "Data and Worldviews," Valedictory Speech, Christ MUN, Christ, Bengaluru, July 23, 2018
36. "Role of Culture in Creating Excellence," *Convocation Address*, Indian Council for Cultural Relations, Federation of International Students' Associations-Bangalore, Bengaluru, June 25, 2018
37. "Bridging the Gap Between ABC and New IIMs: Ways and Means," Keynote Address, EW India Higher Education Rankings Awards, Bengaluru, June 23, 2018
38. "Procurement Methodologies," Panelist, India Infrastructure Forum 2018, New Delhi, June 8, 2018
39. "Employment Skill Gap in Infrastructure Sector," *Convocation Address*, XIME, Bengaluru, May 5, 2018
40. "Public Private Partnership - Developing an Academic Research Agenda," Panelist, 9<sup>th</sup> Conference on Excellence in Research and Education 2018, Indore, May 4, 2018
41. "Improving the Logistics in India: The SWIFT Way," Keynote Speaker, DISHA 2018, Indian Institute of Materials Management, Mumbai, April 20, 2018
42. "Improving Logistics and Transportation," Panelist, India Infrastructure Forum 2018, New Delhi, April 9, 2018
43. "Strategy, System and Service for Sustainability and Scalability of Business," Keynote Speaker, Pondicherry University, Puducherry, March 23, 2018
44. "Commercial Vehicle End-of-Life Policy in India," Panelist, Mahindra Transport Excellence Awards 2017, New Delhi, March 7, 2018
45. "Drones: Organisational Challenges," Indo-US Workshop on Emergency Medical Delivery Systems, Centre for Product Development and Manufacture, IISc, Bengaluru, March 6, 2018
46. "Exploring the state of Aviation and Aerospace Industry," Opening Remarks and Address, Future of Aviation and Aerospace 2018, Bengaluru, February 24, 2018
47. "High Speed Rail," IIM Bangalore, Bengaluru, February 10, 2018
48. "Educating students for Entrepreneurship careers," Panelist, Development Dialogue 2018, Deshpande Foundation, Hubballi, February 3, 2018
49. "Innovation in Karnataka," Centre for Public Policy, IIM Bangalore, January 17, 2018
50. "Quality in Higher Education: Truth & Reconciliation," 2nd National Teachers' Congress, MIT World Peace University, Pune, January 11, 2018
51. "Infrastructure Issues in Karnataka," The New Indian Express Vision Karnataka-2025, Bengaluru, January 1, 2018
52. "Academic Leadership in a World of Digital Disruption: Perspectives of Academic Leaders," Panelist, 11th ISDSI International Conference, IIM Tiruchirappalli, Tiruchirappalli, December 28, 2017
53. "Dedicated High Speed Rail Network in India: Issues in Development," Keynote Address, 4th Conference of the Transportation Research Group of India, IIT Bombay, Mumbai, December 18, 2017
54. "Management Education in Digital Era," Panelist, 5th PAN IIM World Management Conference, IIM Lucknow, Lucknow, December 16, 2017
55. "Urban Transport, City Planning, Infra Development: Experiences of Japan, Opportunities in India," Panelist, PAN IIT India-Japan Convention, Tokyo, Japan, December 1, 2017
56. "Research Excellence from Scarce to Abundance," Panelist, TCS Sangam 2017- Leadership and Academicians Meet, Kolkata, November 25, 2017
57. "GMR KUAEL: The Longest Road PPP," 3rd International Conference on Law and Economics, GNLU-IIMA-IITK, Ahmedabad, November 19, 2017
58. "Strategic Transformation of the Indian Railways," National Academy of Indian Railways, Vadodara, November 18, 2017
59. "Future Trends in Ports and Railways," NATCOM –SCALE 2017, Bengaluru, November 16, 2017
60. "Israel in the Spotlight: Building Innovation Partnership between Israel and India," Melting Pot 2020, Hyderabad, November 14, 2017
61. "Relevance of Management Education and Research in Building Modern India," Foundation Day Lecture, Vijayanagara Sri Krishnadevaraya University, Bellary, October 21, 2017
62. "Inter Disciplinarity in Education and Research," 6th ASEF Rector's Conference and Students' Forum, Singapore, October 12, 2017
63. "From Farm to Fork: Can We Truly Reimagine and Deregulate Indian Farming?," India@75: Is this the New India?, Mindmine Conversation, Hyderabad, October 6, 2017
64. "Overview of Transport Sector in India," Transport Working Group, NITI Aayog, New Delhi, September 29, 2017
65. "New India: Vision 2022," MS Ramaiah Foundation, Bengaluru, September 23, 2017
66. "Air Transportation in India: Challenges," Engineer's Conclave 2017, the Indian National Academy of Engineering and CSIR, National Aerospace Laboratories, Bengaluru, September 16, 2017
67. "Business Ethics and Social Values," Keynote Address, UGC Sponsored National Seminar, Sri Poornaprajna Evening College, Udupi, September 6, 2017
68. "Challenges of Infrastructure Development," *Convocation Address*, MS Ramaiah Institute of Technology, Bengaluru, August 21, 2017
69. "Architecting Infrastructure Projects in the New World Order," Valedictory Address, Project Management Practitioners Conference, PMI India Chapter, Bengaluru, July 22, 2017
70. "India-Japan Collaboration in Infrastructure," Asia Business Leader Partnership 2017-18 Program, Graduate School of Management, Kyoto University, Japan, June 29, 2017
71. "Logistics and Infrastructure Management," Society of Global Business, Japan, June 28, 2017
72. "Higher Education Conclave," Panelist, IIT Kharagpur Alumni Foundation and Pan IIT Alumni India, New Delhi, June 10, 2017

73. "Challenges of Infrastructure Development," *Convocation Address*, Christ University, Bengaluru, May 28, 2017
74. "Issues in Bulk Logistics and Infrastructure Development," KC Khanna Memorial Lecture, KIOCL, Bengaluru, April 01, 2017
75. "Management Education: Coping with the Emerging Trends in the Globalized World," Panelist, Conference on Globalizing Management Education: An Agenda for Action, XIME Bangalore, Bengaluru, March 27, 2017
76. "Improving Logistics in India: The Way Forward," Best Practices Exchange Meet, Centre for Supply Chain, IIM Bangalore, March 17, 2017
77. "Innovations in Road Safety in Approach, Processes, Measures and Perspective," Panel Chair, 6th Edition of Mahindra Transport Excellence Awards Program, New Delhi, February 3, 2017
78. "Logistics and Infrastructure: Policy Aspects for Infrastructure Development," Vibrant Gujarat Global Investors Summit, Gandhinagar, January 12, 2017
79. "Making Agri-Food Supply Chains Sustainable: Key Issues and Way forward," IIM Bangalore, December 16, 2016
80. "Public Private Partnership (PPP) for Public Service Delivery," Panel Chair, 4th PAN IIM World Management Conference, IIM Ahmedabad, December 15, 2016
81. "Gujarat Ports-leveraging on Make in India & Sagar Mala for Infrastructure Development and Capacity Enhancement," Gujarat Maritime Board Pre-Vibrant Conference on Port Sector, Gandhinagar, December 01, 2016
82. "Cost, Finance, Taxation and Accounting: Issues and Challenges in Logistics and Supply Chain Management," Keynote Speaker, Gitam School of International Business, Gitam University, Visakhapatnam, October 29, 2016
83. "Plenary: Integrating sustainability in education," Panelist, Western Region Sustainability Symposium, WIPRO, Ahmedabad, October 21, 2016
84. "Competition Policy in Transport Infrastructure," Workshop on Competition Law and Policy, Competition Commission of India and NLSIU, New Delhi, October 19, 2016
85. "Reshaping the Manufacturing Ecosystem: Challenges and Solutions," Panel Chair, PGPX Connexions 2016, IIM Ahmedabad, October 14, 2016
86. "Infrastructure Creation for Agri Warehousing Private Sector: Administrative & Fiscal Perspectives," Panel Chair, Conference on Agri Supply Chain 2016, CII, Mumbai, September 26, 2016
87. "Agri Supply Chain," Conference on Agri Supply Chain 2016, CII, Mumbai, September 26, 2016
88. "Skill Development for Maritime Logistics and Supply Chain Management," Maritime India Summit, Mumbai, April 14, 2016
89. "Why PPP?," Keynote, Strategic Thinking in Infrastructure Sector, Adani Institute of Infrastructure Management, Ahmedabad, February 20, 2016
90. "Firm Level Strategic Issues in Infrastructure Sector," Panelist, Strategic Thinking in Infrastructure Sector, Adani Institute of Infrastructure Management, Ahmedabad, February 20, 2016
91. "Experiences of PPPs in Indian Railways' Modernization," Infrastructure Finance for IRAS Probationers, National Academy of Indian Railways, Vadodara, February 15, 2016
92. "Sustainable Freight Transport and Logistics – Challenges and Way Out," Panelist, 3rd Conference of the Transportation Research Group of India, Kolkata, December 19, 2015
93. "Strategic Issues in the Food Security Value Chain," 48th Annual Convention of Operational Research Society of India and International Conference, Bhubaneswar, December 18, 2015
94. "Improving Logistics in India: The Way Forward," Third Pan IIM World Management Conference, IIM Indore, December 16, 2015
95. "Strategic Issues in the Food Security Value Chain," National Seminar on Financing of Agri-Commodity Value Chain, NABARD & IFPRI, Lucknow, November 29, 2015
96. "Strategic Issues in the Supply Chain of Food Security in India," Lead Presentation, "Building Warehousing Competitiveness 2015: Value Addition and Coping up with Changes," CII, Mumbai, November 20, 2015
97. "Building Warehousing Competitiveness 2015: Value Addition and Coping up with Changes," Theme Address, CII, Mumbai, November 19, 2015
98. "The Role of the Marine Sector in the Indian National Economy," 7th National Conference on Infrastructure and Ports, Ahmedabad, October 30, 2015
99. "Why PPP: Issues in Infrastructure Development and Financing," TAPMI School of Business, Jaipur, October 6, 2015
100. "Issues in Rural Infrastructure," Foundation Day Seminar on "Mitigating Agrarian Distress and Enhancing Farm Income," NABARD, Mumbai, July 12, 2015
101. "Strategic Issues in the Supply Chain of Food Security in India," Seminar on "Food and Nutritional Security: Role of State," University of Hyderabad, March 30-31, 2015
102. "Legal and Regulatory Issues in Infrastructure: Case of JNPT," International Conference on Law and Economics, GNLU-IIMA-IITK, Ahmedabad, March 14-15, 2015
103. "Supply Chain Initiatives to Support Petrochemicals Marketing," 4th Petrochemical Conclave on Petrochemicals Beckon - Make in India, Gurgaon, February 12, 2015
104. "Logistics Infrastructure for People Mobility in Chennai," Conference on People Mobility within Chennai, CII, Chennai, February 6, 2015
105. "Major Trends and Role of Maritime Clusters in the Post Financial Crisis World," Gujarat Maritime Board International Conference, Ahmedabad, December 12, 2014
106. "Experiences of PPPs in Indian Railways' Modernization and High Speed Rail Project," Conference on SmartRail Asia 2014, Bangkok, November 26-28, 2014
107. "Infrastructure and Logistics for Food Security," IIMA Public Policy Conference, New Delhi, November 21-22, 2014

108. "Indian Railways: Current Challenges and Opportunities," PHD Rail Infrastructure Summit 2014: New Initiatives - Climate for Growth - A Curtain Raiser, New Delhi, November 21, 2014
109. "Issues in Infrastructure Regulation," International Conference on Frontiers of Infrastructure Finance, IIT Kharagpur, Kharagpur November 13-15, 2014
110. "Indian Railways: Need for Structural Reforms," 8th Annual Conference on "Railways in India: New Focus Areas: Challenges and Opportunities," India Infrastructure Publishing (P) Ltd, New Delhi, October 16, 2014
111. "Gujarat under A New Leadership," Panelist, Business Standard, Ahmedabad, August 25, 2014
112. "Gujarat Maritime Horizon: Development & Way Forward," Gujarat Maritime Board, Ahmedabad, August 20, 2014
113. "Electric Vehicles in India," Conference on Sustainable Mobility, CII, Ahmedabad, August 20, 2014
114. "Direct Benefits Transfer (DBT) and Public Service Delivery," Ninth Annual International Conference on Public Policy and Management, IIM Bangalore, August 11-12, 2014
115. "Logistics Infrastructure in Chennai," Conference on Logistics Infrastructure, CII, Chennai, August 8, 2014
116. "Overview of Indian Railways," NEAR2 Project Conference, Interactive Technology, Software and Media Association & EIRC Consulting Pvt Ltd, Shanghai, China, July 9-11, 2014
117. "Logistics in India: A Peep into the Next Decade - Infrastructure and Legislation," Castrol Logistics Contractor Meet, Castrol India Ltd, Mumbai, April 16, 2014
118. "Business Policies for Air Cargo Supply Chain Growth," Symposium on Progressing Air Cargo - Challenges and Opportunities, ACAAI and ACFI, Delhi, March 26, 2014
119. "Issues in Setting up a Sector Specific University," Conclave of Industry and Academia, HAL Management Academy, Bangalore, February 17, 2014
120. "Research Strategy for Indian Railways," 47th Meeting of Central Board of Railway Research (CBRR) of RDSO, Lucknow, January 16, 2014
121. "Emerging Issues in Management Curriculum Redesign," Seminar on Horizon - Thinking Beyond, GLS Institute of Business Administration, Ahmedabad, January 4, 2014
122. "Challenges in Management Curriculum Redesign," IIMA FDP Alumni Conference, GITAM Institute of Management, GITAM University, Visakhapatnam, December 20-21, 2013
123. "Issues in HSR for India," The Economics of Investment in High Speed Rail, Planning Commission and International Transport Forum, New Delhi, December 18-19, 2013
124. "Railways in India," Wrap Up Presentation, 7th Annual Conference on "Railways in India, Challenges and Strategies; Issues and Opportunities," India Infrastructure Publishing (P) Ltd, New Delhi, December 10-11, 2013
125. "Organization Structure and Development," 7th Annual Conference on "Railways in India, Challenges and Strategies; Issues and Opportunities," India Infrastructure Publishing (P) Ltd, New Delhi, December 10-11, 2013
126. "Indian Railways: Key Trends and Outlook," 7th Annual Conference on "Railways in India, Challenges and Strategies; Issues and Opportunities," India Infrastructure Publishing (P) Ltd, New Delhi, December 10-11, 2013
127. "Emerging Issues in Management Curriculum Redesign," Business Management Symposium, 2013, School of Petroleum Management (SPM) and Pandit Dayal Petroleum University (PDPU), Raisan, Gandhinagar, December 6, 2013
128. "Right to Food: Value Chain Analysis," International Conference on Humanitarian Logistics, IIM Raipur, Raipur, December 2-3, 2013
129. "Growth Corridors in India - Financing," Workshop on "Building National and Regional Growth Corridors in South Asia," Asian Development Bank, Manila, October 16-17, 2013
130. "Growth Corridors in India - Special Focus on Kolkata Chennai Corridor," Workshop on "Building National and Regional Growth Corridors in South Asia," Asian Development Bank, Manila, October 16-17, 2013
131. "Financing of PPPs in Port Infrastructure Projects," Infrastructure Finance for SAG IRAS Officers, National Academy of Indian Railways, Vadodara, September 20-21, 2013
132. "Freight Logistics: Policy and Other Contemporary Issues," Key Note Address, Workshop on "Next Generation Sustainable Freight Transportation," IIT Delhi, New Delhi, August 8-9, 2013
133. "Building Core Infrastructure that Integrates and Strengthens Our Transport Infrastructure," The Multimodal Logistics Summit, Kerala Sea and Trade Summits & Smartways B2B Pvt Ltd, Cochin, August 2, 2013
134. "Delivering Seafaring as a Profession of Choice," The Maritime Education and Training Summit, Kerala Sea and Trade Summits & Smartways B2B Pvt Ltd, Cochin, August 1, 2013
135. "Issues in Risk Management," 2nd Directors' Conclave: Towards Value Adding Board, International Management Institute and Department of Public Enterprises, Bangalore, June 27-29, 2013
136. "Lessons from PPP: Aviation/Tel Sector," Railway Staff College, Vadodara, June 14, 2013
137. "Study on High Speed Rail," organised by Japan International Co-op. Agency (JICA), Japan External Trade Organization (JETRO), and University of Tokyo, Japan, June 2-8, 2013
138. "Emerging Issues in Management," Panelist, First Pan IIM World Management Conference, organized by IIM Calcutta, Goa, May 30-June 1, 2013
139. 'Issues in High Speed Rail Development in India,' High Speed Rail Symposium, Transport Research Group of India, Mysore, May 9-10, 2013
140. 'Way Forward in Coastal Shipping for India,' Conference on Coastal Shipping, CII Institute of Logistics, Mumbai, April 17, 2013
141. "Issues in Maritime Training and Education," National Maritime Day Seminar, Mumbai, April 4, 2013
142. Twelve invited seminars/talks as Vice Chancellor, IMU between July 2012 and January 2013
143. "Skill Development in Logistics and Supply Chain," Panelist, Brainstorming Workshop, Tata Institute of Social Sciences, Mumbai, May 24, 2012

144. "Railway Transport," Training of Trainers on Development in Transport Infrastructure, CEPT, Ahmedabad, March 6, 2012
145. "Best Practices in Aviation Sector," Forum of Indian Regulators (FOIR), Mount Abu, March 2, 2012
146. "Capacity Expansion and Improving Efficiency: The Way Forward," Ninth Annual Conference on Ports in India, Indian Infrastructure Publishing (P) Ltd, Mumbai, February 1, 2012
147. "Key Issues and Challenges," Ninth Annual Conference on Ports in India, Indian Infrastructure Publishing (P) Ltd, Mumbai, January 31, 2012
148. "How Do We Meet the Infrastructure Challenges For Developing Nations," Knowledge Globalization Conference-2012, FLAME, Pune, January 5, 2012

*And 205 earlier invited presentations (25 International, 180 Indian) since March 1982*